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#### INDEPENDENT AUDITORS' REPORT

October 21, 2015

Board of Education Saugatuck Public Schools Douglas, Michigan

**Report on the Financial Statements** 

We have audited the accompanying financial statements of the governmental activities, each major fund, and the aggregate remaining fund information of *Saugatuck Public Schools* (the "District"), as of and for the year ended June 30, 2015, and the related notes to the financial statements, which collectively comprise the District's basic financial statements as listed in the table of contents.

#### Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

#### Independent Auditors' Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

#### Opinions

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, each major fund, and the aggregate remaining fund information of Saugatuck Public Schools as of June 30, 2015, and the respective changes in financial position thereof and the budgetary comparison for the general fund for the year then ended in conformity with accounting principles generally accepted in the United States of America.

#### Implementation of GASB Statement No. 68

As described in Note 12, the District implemented the provisions of GASB Statement No. 68, *Accounting* and *Financial Reporting for Pensions* in the current year. Accordingly, beginning net position of governmental activities was restated. Our opinion is not modified with respect to this matter.

#### Other Matters

#### Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis and the schedules for the pension plan, as listed in the table of contents, be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

#### Other Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the District's basic financial statements. The combining and individual fund financial statements and schedules are presented for purposes of additional analysis and are not a required part of the basic financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. The information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the basic financial statements as a whole.

Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated October 21, 2015, on our consideration of Saugatuck Public Schools' internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the District's internal control over financial reporting and compliance.

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# MANAGEMENT'S DISCUSSION AND ANALYSIS

### Management's Discussion and Analysis

As management of Saugatuck Public Schools (the "District"), we offer readers of the District's financial statements this narrative overview and analysis of the financial activities of the District for the fiscal year ended June 30, 2015.

#### Financial Highlights

- The District implemented GASB Statement No. 68 in the current year. In addition to expanded disclosure requirements, the District is required to report its proportionate share of the MPSERS net pension liability on the statement of net position. This change has resulted in a negative total net position of governmental activities of \$5,295,334.
- The District's total net position increased by \$518,431.
- As of the close of the current fiscal year, the District's governmental funds reported combined ending fund balances of \$2,439,448, a decrease of \$698,070 in comparison with the prior year.
- At the end of the current fiscal year, unassigned fund balance of the general fund was \$1,307,630 or 15% of total general fund expenditures.

#### Overview of the Financial Statements

This discussion and analysis is intended to serve as an introduction to the District's basic financial statements. The District's basic financial statements comprise three components: 1) government-wide financial statements, 2) fund financial statements, and 3) notes to the financial statements. This report also contains other supplementary information in addition to the basic financial statements including the management's discussion and analysis, budgetary schedules and combining and individual fund financial statements and schedules.

Government-wide financial statements. The government-wide financial statements are designed to provide readers with a broad overview of the District's finances, in a manner similar to a private-sector business.

The *statement of net position* presents information on all of the District's assets, deferred outflows of resources, liabilities, and deferred inflows of resources with the difference being net position. Over time, increases or decreases in net position may serve as a useful indicator of whether the financial position of the District is improving or deteriorating.

The *statement of activities* presents information showing how the District's net position changed during the most recent fiscal year. All changes in net position are reported as soon as the underlying event giving rise to the change occurs, *regardless of the timing of related cash flows*. Thus, revenues and expenses are reported in this statement for some items that will only result in cash flows in future fiscal periods (e.g., earned but unused compensated leave).

Both of the government-wide financial statements display functions of the District that are principally supported by taxes and intergovernmental revenues (*governmental activities*). The activities of the District include instruction, supporting services, athletics, food services and community and recreation. The District has no business-type activities as of and for the year ended June 30, 2015.

### Management's Discussion and Analysis

Fund financial statements. A *fund* is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The District, like other state and local governments, uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements.

Governmental funds. *Governmental funds* are used to account for essentially the same functions reported as governmental activities in the government-wide financial statements. However, unlike the government-wide financial statements, governmental fund financial statements focus on *near-term inflows and outflows of spendable resources*, as well as on *balances of spendable resources* available at the end of the fiscal year. Such information may be useful in evaluating the District's near-term financing requirements.

Because the focus of governmental funds is narrower than that of the government-wide financial statements, it is useful to compare the information presented for governmental funds with similar information presented for governmental activities in the government-wide financial statements. By doing so, readers may better understand the long-term impact of the District's near-term financing decisions. Both the governmental funds balance sheet and the governmental funds statement of revenues, expenditures and changes in fund balances provide a reconciliation to facilitate this comparison between *governmental funds* and *governmental activities*.

The District maintains numerous individual governmental funds and one agency fund. Information is presented separately in the governmental funds balance sheet and in the governmental funds statement of revenues, expenditures and changes in fund balances for the general fund and the bond debt service fund, each of which is considered to be a major fund. Data from the other governmental funds is combined into a single, aggregated presentation. Individual fund data for each of these nonmajor governmental funds is provided in the form of *combining statements* elsewhere in this report.

The District adopts an annual appropriated budget for its general and special revenue funds. Budgetary comparison statements or schedules have been provided herein to demonstrate compliance with those budgets.

Fiduciary fund. Fiduciary funds are used to account for resources held for the benefit of parties outside the government. Fiduciary funds are *not* reflected in the government-wide financial statement because the resources of those funds are *not* available to support the District's own programs. The accounting used for fiduciary funds is much like that used for proprietary funds.

Notes to financial statements. The notes provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements.

Other information. In addition to the basic financial statements and accompanying notes, this report also presents certain *required supplementary information*. This is limited to this management's discussion and analysis and the schedules for the MPSERS pension plan immediately following the notes to the financial statements. The combining statements referred to earlier in connection with nonmajor governmental funds are presented immediately following the required supplementary information.

#### Government-wide Financial Analysis

As noted earlier, net position may serve over time as a useful indicator of the District's financial position. At June 30, 2015, the District reported a deficit net position of (5,295,334). The timing of debt service payments and depreciation of capital assets has a significant impact on this balance as well as the requirement to report the District's proportionate share of the MPSERS net pension liability on its statement of net position.

### Management's Discussion and Analysis

A portion of the District's net position reflects its net investment in capital assets (e.g., land, buildings, vehicles, and equipment, less any related debt used to acquire those assets that is still outstanding). The District uses these capital assets to provide services to the students it serves; consequently, these assets are not available for future spending. Although the District's investment in its capital assets is reported net of related debt, it should be noted that the resources needed to repay this debt must be provided from other sources, since the capital assets themselves cannot be used to liquidate these liabilities.

An additional portion of the District's net position represents resources that are subject to other external restrictions on how they may be used. The remaining balance of *unrestricted net position* may be used to meet the District's ongoing obligations to its general programs.

	Net Position				
	2015	2014			
Assets					
Current and other assets	\$ 3,285,670	\$ 3,983,738			
Capital assets, net	20,937,016	21,383,081			
Total assets	24,222,686	25,366,819			
Deferred outflows of resources	2,153,028	357,799			
Liabilities					
Other liabilities	12,401,031	973,785			
Long-term liabilities	18,003,209	19,326,937			
Total liabilities	30,404,240	20,300,722			
Deferred inflows of resources	1,266,808				
Net position					
Net investment in capital assets	3,739,447	3,060,419			
Restricted	795,407	843,709			
Unrestricted (deficit)	(9,830,188)	1,519,768			
Total net position	\$ (5,295,334)	\$ 5,423,896			

### Management's Discussion and Analysis

	Change in Net Position		
	2015	2014	
Revenues			
Program revenues:			
Charges for services	\$ 267,735	\$ 244,234	
Operating grants and contributions	1,804,276	1,642,212	
General revenues:			
Property taxes	7,840,680	7,731,964	
Unrestricted State school aid	1,192,272	1,784,178	
Unrestricted investment earnings	3,670	4,043	
Other revenues	3,873	4,900	
Total revenues	11,112,506	11,411,531	
Expenses			
Instruction	5,470,369	5,462,178	
Supporting services	3,025,834	3,131,194	
Athletics	258,634	260,742	
Food service	280,127	260,397	
Community and recreation	155,252	144,435	
Interest on long-term debt	682,067	815,185	
Unallocated depreciation	721,792	753,648	
Total expenses	10,594,075	10,827,779	
Change in net position	518,431	583,752	
Net position, beginning of year	5,423,896	4,840,144	
Restatement for implementation of GASB 68	(11,237,661)		
Net position, end of year	\$ (5,295,334)	\$ 5,423,896	

Governmental Activities. Net position increased by \$518,431. Unrestricted State aid revenue decreased by approximately \$592,000 primarily due to a reduction in the amount awarded under Proposal A. Expenditures decreased approximately 2.2% over the prior fiscal year, primarily due to the advance refunding of certain bonds which allowed the District to take advantage of lower interest rates.





The District's general fund balance decreased by \$366,261 during the fiscal year. The primary factor impacting the change in fund balance was a 4.5% decrease in student enrollment.

The fund balance of the bond debt service fund decreased by \$120,693. The District's bonds are being repaid with voter-approved property tax millages. These rates are adjusted annually to approximate the actual needs of the District for repayment of principal and interest. The property tax revenues recognized in excess of current year debt service needs will be used to offset taxes levied in the following year.

### Management's Discussion and Analysis

General Fund Budgetary Highlights

Amendments to the original adopted budget are passed in order to reflect changes in information and circumstances. Some of the more significant changes between the original adopted and final amended budgets were:

- The final budget for local revenue sources increased from the original budget because of prior year tax adjustments paid due to Tax Tribunal changes. Local grants for technology and professional development and ACT 18 reimbursements for the transportation of students with special needs increased over original budgeted amounts.
- The budget for basic programs (a component of instruction expense) was increased \$191,369 from \$4,781,955 to \$4,973,324. This was primarily due to the addition of one full time teacher, an increase in the district's portion of the state retirement UAAL payments, and increased fees for dual enrollment and post secondary tuition paid to colleges.
- The budget for pupil services (a component of supporting services expense) was increased \$65,294 from \$469,039 to \$534,333. This was due to the direct hiring of a school psychologist position.

The District is not permitted to amend the budget after June 30, 2015 in accordance with State law. Therefore, the budget is estimated as close to actual as possible, with the understanding that small variances are expected. Variances between the final amended budget and the actual expenditures were insignificant. Total revenues and total expenditures were within 0.20% and 1.10% of the final amended budget, respectively.

Capital Asset and Debt Administration

Capital Assets. The District's investment in capital assets for its governmental activities as of June 30, 2015 amounted to \$20,937,016 (net of accumulated depreciation). This investment in capital assets included land, buildings, vehicles and equipment. Significant purchases during the year included security upgrades, kitchen equipment, and flooring. Capital assets at fiscal year-end included the following:

		Capital Assets (Net of Depreciation)			
	2015	2014			
Land	\$ 555,563	\$ 555,563			
Construction in progress	-	7,366			
Buildings and improvements	18,533,130	19,072,621			
Buses and vehicles	195,419	239,455			
Furniture and equipment	1,652,904	1,508,076			
Total capital assets, net	\$20,937,016	\$21,383,081			

Additional information on the District's capital assets can be found in Note 5.

### Management's Discussion and Analysis

Long-term Debt. At the end of the current fiscal year, the District had total long-term debt outstanding of \$18,003,209. Long-term debt at fiscal year-end included the following:

	Long-term Debt				
	2015 2014				
Bonds payable	\$17,730,000 \$18,965,				
Installment purchase agreements	72,000 90,00				
Unamortized discounts/premiums	51,804 117,814				
Compensated absences	149,405 154,123				
Total long-term debt	\$18,003,209 \$19,326,93				

The District's total debt decreased by \$1,323,728 during the current fiscal year due to the District making scheduled debt payments. The District refunded its outstanding 2005 general obligation limited tax bonds by issuing 2015 refunding bonds. The refunding resulted in substantial interest savings to the District over the remaining life of the bonds. Additional information on the District's long-term debt can be found in Note 7.

Factors Bearing on the District's Future

- Student enrollments for fiscal year 15-16 are projected to be at the same levels as the previous school year.
- State Aid Foundation Allowance increased by \$25 per student. However the District still remains 9% lower than 2009-2010 funding levels.
- Pressures on the general fund budget continue to be in the following areas:

- State Health insurance cap increased by 2.3%, an additional \$24,000 in expenses, as several of our plans are at the cap.

- State and Federal revenue sources continue to diminish. State Aid Foundation Allowance increase of \$25 per student for FY 15-16 was offset by a decrease in other state aid categorical funding.

- Federal Grant Sources, such as Title I, Title II and IDEA are all projected to decrease by a total of \$36,000.

• The District continues to look at ways to leverage partnerships with area public schools for reducing noninstructional expenditures. The District currently participates in a multi-school consortium for technology support, and partners with three other public schools to share a food service director, bus mechanic services, and custodial cleaning.

• The current teachers bargaining agreement is in the last year of a two year agreement.

### Management's Discussion and Analysis

**Requests for Information** 

This financial report is designed to provide a general overview of the District's finances for all those with an interest in the District's finances. Questions concerning any of the information provided in this report or requests for additional financial information should be addressed to:

Director of Business and Human Resources Saugatuck Public Schools 201 Randolph Street P.O. Box 818 Douglas, MI 49406 This page intentionally left blank.

# BASIC FINANCIAL STATEMENTS

**Statement of Net Position** 

June 30, 2015

Assets	Governmental Activities
Cash and cash equivalents	\$ 1,208,038
Investments	1,608,468
Receivables	465,957
Inventories	3,207
Capital assets not being depreciated	555,563
Capital assets being depreciated, net	20,381,453
	,
Total assets	24,222,686
Deferred outflows of resources	
Loss on advance bond refundings, net	415,532
Deferred pension amounts	1,737,496
Total deferred outflows of resources	2,153,028
Liabilities	
Accounts payable and accrued liabilities	932,370
Unearned revenue	9,560
Long-term debt:	
Due within one year	1,111,926
Due in more than one year	16,891,283
Net pension liability	11,459,101
Total liabilities	30,404,240
Deferred inflows of resources	
Deferred pension amounts	1,266,808
Net position	
Net investment in capital assets	3,739,447
Restricted for:	
Food service operations	85,733
Community recreation programs	158,574
Capital improvements	255,863
Debt service	295,237
Unrestricted (deficit)	(9,830,188)
Total net position	\$ (5,295,334)

## Statement of Activities

For the Year Ended June 30, 2015

			Program Revenues					
Functions / Programs		Expenses	Charges for Services		Operating Grants and Contributions		Ne	et (Expense) Revenue
Governmental activities								
Instruction	\$	5,470,369	\$	20,188	\$	874,586	\$	(4,575,595)
Supporting services		3,025,834		64,587		769,586		(2,191,661)
Athletics		258,634		39,513		-		(219,121)
Food service		280,127		109,047		156,376		(14,704)
Community and recreation		155,252		34,400		394		(120,458)
Interest on long-term debt		682,067		-		3,334		(678,733)
Unallocated depreciation		721,792		-		-		(721,792)
Total governmental activities	\$	10,594,075	\$	267,735	\$	1,804,276	i	(8,522,064)
General revenues								
Property taxes								7,840,680
Unrestricted State school aid								1,192,272
Unrestricted investment earnings								3,670
Other revenues								3,873
Total general revenues								9,040,495
Change in net position								518,431
Net position, beginning of year, as rest	atec							(5,813,765)
Net position, end of year							\$	(5,295,334)

## **Balance Sheet**

Governmental Funds

	General Fund	ond Debt Service	onmajor ernmental Funds	Go	Total vernmental Funds
Assets Cash and cash equivalents Investments Accounts receivable Due from other funds Due from other governments Inventories	\$ 74,791 1,608,468 - 195 463,802 -	\$ 384,552 - 2,064 4,524 - -	\$ 748,695 - 91 2,280 - 3,207	\$	1,208,038 1,608,468 2,155 6,999 463,802 3,207
Total assets	\$ 2,147,256	\$ 391,140	\$ 754,273	\$	3,292,669
Liabilities					
Accounts payable Due to other governments Accrued liabilities Due to other funds	\$ 3,397 68,180 758,406 2,280	\$ - - - 195	\$ 6,679 - - 4,524	\$	10,076 68,180 758,406 6,999
Unearned revenue	 7,363	-	 2,197	. <u> </u>	9,560
Total liabilities	 839,626	 195	 13,400		853,221
Fund balances Nonspendable Restricted Unassigned	 1,307,630	- 390,945 -	 3,207 737,666 -		3,207 1,128,611 1,307,630
Total fund balances	 1,307,630	 390,945	 740,873		2,439,448
Total liabilities and fund balances	\$ 2,147,256	\$ 391,140	\$ 754,273	\$	3,292,669

Reconciliation Fund Balances of Governmental Funds to Net Position of Governmental Activities June 30, 2015	
Fund balances - total governmental funds	\$ 2,439,448
Amounts reported for <i>governmental activities</i> in the statement of net position are different because:	
Capital assets used in governmental activities are not financial resources,	
and therefore are not reported in the fund statements.	
Capital assets not being depreciated	555,563
Capital assets being depreciated, net	20,381,453
Certain liabilities, such as bonds payable, are not due and payable in the current	
period and therefore are not reported in the funds.	
Bonds and installment purchase agreements	(17,802,000)
Unamortized discounts/premiums on bonds	(51,804)
Unamortized deferred loss on bond refunding	415,532
Accrued interest on bonds and installment purchase agreements	(95,708)
Compensated absences	(149,405)
Certain pension-related amounts, such as the net pension liability and deferred amounts	
are not due and payable in the current period or do not represent current financial	
resources and therefore are not reported in the funds.	
Net pension liability	(11,459,101)
Deferred outflows related to the net pension liability	1,737,496
Deferred inflows related to the net pension liability	(1,266,808)
Net position of governmental activities	\$ (5,295,334)

# Statement of Revenues, Expenditures and Changes in Fund Balances

Governmental Funds

For the Year Ended June 30, 2015

	General Fund	Bond Debt Service	Nonmajor Governmental Funds	Total Governmental Funds
Revenues	\$ 6,315,351	\$ 1,949,706	\$ 551,892	Ċ 9.947.040
Local sources State sources	\$    6,315,351 1,888,750	\$ 1,949,700	\$	\$    8,816,949 1,902,328
Federal sources	250,431	-	142,798	393,229
l'édérat sources	230,431		142,790	393,229
Total revenues	8,454,532	1,949,706	708,268	11,112,506
Expenditures				
Current:				
Instruction	5,558,314	-	-	5,558,314
Supporting services	2,995,276	-	-	2,995,276
Athletics	261,240	-	-	261,240
Food service	-	-	264,511	264,511
Community and recreation	-	-	157,819	157,819
Debt service:				
Principal	18,000	1,080,000	-	1,098,000
Interest and fiscal charges	2,268	699,314	-	701,582
Taxes abated and written off	-	647	-	647
Capital outlay	24,092		458,657	482,749
Total expenditures	8,859,190	1,779,961	880,987	11,520,138
Revenues over (under) expenditures	(404,658)	169,745	(172,719)	(407,632)
Other financing sources (uses)				
Transfers in	38,397	-	-	38,397
Transfers out	-	-	(38,397)	(38,397)
Issuance of refunding bonds payable	-	6,410,000	-	6,410,000
Payment to refunding bond escrow		(6,700,438)		(6,700,438)
Total other financing sources (uses)	38,397	(290,438)	(38,397)	(290,438)
Net changes in fund balances	(366,261)	(120,693)	(211,116)	(698,070)
Fund balances, beginning of year	1,673,891	511,638	951,989	3,137,518
Fund balances, end of year	\$ 1,307,630	\$ 390,945	\$ 740,873	\$ 2,439,448

Reconciliation	
Net Changes in Fund Balances of Governmental Funds to Change in Net Position of Governmental Activities For the Year Ended June 30, 2015	
Net change in fund balances - total governmental funds	\$ (698,070)
Amounts reported for <i>governmental activities</i> in the statement of activities are different because:	
Governmental funds report capital outlays as expenditures. However, in the statement of activities, the cost of those assets is allocated over their estimated useful lives and reported as depreciation expense.	
Capital assets purchased/constructed	275,727
Depreciation expense	(721,792)
Bond proceeds provide current financial resources to governmental funds in the period issued, but issuing bonds increases long-term liabilities in the statement of net position. Repayment of bond principal is an expenditure in the governmental funds, but a reduction in long-term debt on the statement of net position.	
Issuance of refunding bonds payable	(6,410,000)
Payment to refunding bond escrow agent	6,700,438
Principal payments on long-term debt	1,098,000
Amortization of bond premiums and discounts, net	3,985
Amortization of deferred loss on bond refunding	(15,680)
Some expenses reported in the statement of activities do not require the use of current financial resources and therefore are not reported as expenditures in the funds.	
Change in the net pension liability and related deferred amounts	249,248
Change in accrued interest payable on long-term debt	31,857
Change in the accrual for compensated absences	 4,718
Change in net position of governmental activities	\$ 518,431

## Statement of Revenues, Expenditures and Changes in Fund Balance

Budget and Actual - General Fund

For the Year Ended June 30, 2015

	Original Budget	Final Budget Actual		Actual Over (Under) Final Budget		
Revenues						
Local sources	\$ 6,197,058	\$	6,300,275	\$ 6,315,351	\$	15,076
State sources	1,908,506		1,886,523	1,888,750		2,227
Federal sources	243,539		250,667	 250,431		(236)
Total revenues	 8,349,103		8,437,465	 8,454,532		17,067
Expenditures						
Current:						
Instruction	5,406,857		5,585,156	5,558,314		(26,842)
Supporting services	2,862,674		3,064,021	2,995,276		(68,745)
Athletics	266,170		264,517	261,240		(3,277)
Debt service:	, -		- , -	-,		(-))
Principal	22,900		18,000	18,000		-
Interest and fiscal charges	-		2,268	2,268		-
Capital outlay	 -		24,093	 24,092		(1)
Total expenditures	 8,558,601		8,958,055	 8,859,190		(98,865)
Revenues over (under) expenditures	(209,498)		(520,590)	(404,658)		115,932
Other financing sources						
Transfers in	 30,000		49,540	 38,397		(11,143)
Net changes in fund balance	(179,498)		(471,050)	(366,261)		104,789
Fund balance, beginning of year	 1,673,891		1,673,891	 1,673,891		
Fund balance, end of year	\$ 1,494,393	\$	1,202,841	\$ 1,307,630	\$	104,789

## Statement of Fiduciary Assets and Liabilities

Agency Fund June 30, 2015

	Student Activities Fund	
Assets Cash and cash equivalents	\$	176,640
Liabilities Due to student groups	\$	176,640

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# NOTES TO FINANCIAL STATEMENTS

### Notes to Financial Statements

#### SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

A summary of the significant accounting policies of *Saugatuck Public Schools* (the "District"), consistently applied in the preparation of the accompanying financial statements, is as follows:

#### The Reporting Entity

As required by generally accepted accounting principles, these financial statements present the reporting entity of Saugatuck Public Schools. The criteria identified in GASB Statements 39 and 61, including financial accountability, have been utilized in identifying the District's reporting entity which includes no component units.

#### Government-wide and Fund Financial Statements

The government-wide financial statements (i.e., the statement of net position and the statement of activities) report information on all of the nonfiduciary activities of the primary government. *Governmental activities,* which normally are supported by taxes and intergovernmental revenues, are reported separately from *business-type activities,* which rely to a significant extent on fees and charges for support. The District had no *business-type activities* during the year ended June 30, 2015.

The statement of activities demonstrates the degree to which the direct expenses of a given function or segment is offset by program revenues. Direct expenses are those that are clearly identifiable with a specific function or segment. *Program revenues* include 1) charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function or segment and 2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment. Taxes and other items not properly included among program revenues are reported instead as *general revenues*.

Separate financial statements are provided for governmental and fiduciary funds, even though the latter are excluded from the government-wide financial statements.

Major individual governmental funds are reported as separate columns in the fund financial statements.

#### Measurement Focus, Basis of Accounting, and Financial Statement Presentation

The government-wide financial statements are reported using the *economic resources measurement focus* and the *accrual basis of accounting*. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met. The agency fund follows the accrual basis of accounting, but does not have a measurement focus.

### Notes to Financial Statements

Governmental fund financial statements are reported using the *current financial resources measurement focus* and the *modified accrual basis of accounting*. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be *available* when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the government considers revenues to be available if they are collected within 60 days of the end of the current fiscal period or within one year for expenditure-driven grants. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences and claims and judgments, are recorded only when payment is due.

Property taxes, State school aid, expenditure-driven grants and interest associated with the current fiscal period are all considered to be susceptible to accrual and so have been recognized as revenues of the current fiscal period. All other revenue items are considered to be measurable and available only when cash is received by the District.

The District reports the following major governmental funds:

The *general fund* is the District's primary operating fund. It accounts for all financial resources not accounted for and reported in another fund.

The *bond debt service fund* accounts for financial resources restricted for principal and interest payments on bonds payable. Revenues are generated primarily through a dedicated property tax millage.

Additionally, the government reports the following fund types:

*Special revenue funds* are used to account for and report the proceeds of specific revenue sources that are restricted or committed to expenditure for specified purposes other than debt service or capital projects.

*Capital projects funds* are used to account for and report financial resources that are restricted, committed, or assigned to expenditure for capital outlays, including the acquisition or construction of capital facilities and other capital assets.

The agency fund accounts for resources held on the behalf of other individuals and governments.

When both restricted and unrestricted resources are available for use, it is the government's policy to use restricted resources first, then unrestricted resources as they are needed.

The effect of interfund activity has been eliminated from the government-wide financial statements.

### Notes to Financial Statements

#### Budgets and Budgetary Accounting

Budgets are adopted for general and special revenue funds as required by state law and are adopted on a basis consistent with generally accepted accounting principles (GAAP). The District considers the debt service payment schedule to be an adequate budgetary control. The District follows these procedures in establishing the budgetary data reflected in the financial statements:

- 1. The Superintendent submits to the Board a proposed operating budget for the fiscal year commencing the following July 1.
- 2. Public hearings are conducted to obtain taxpayer comments.
- 3. The budget is legally enacted through passage of a resolution.
- 4. Formal budgetary integration is employed as a management control device during the year for all governmental funds.
- 5. Adoption and amendments of all budgets used by the District are governed by Public Act 621, which was followed for the year ended June 30, 2015. Expenditures may not exceed appropriations at the function level. The appropriations resolutions are based on the projected expenditures budget of the department heads of the District. Any amendment to the original budget must meet the requirements of Public Act 621. Any revisions that alter the total expenditures of any fund must be approved by the Board of Education.

#### Encumbrances

The District does not formally record encumbrances in the accounting records during the year as a normal practice. Appropriations lapse at year-end and amounts are reappropriated for expenditures to be incurred in the next fiscal year.

#### Property Taxes

Property taxes are recognized as revenue in the general and debt service funds on a levy year basis. The 2014 levy amounts are recognized as current property tax revenue to the extent that they are collected during the year or within sixty days after year-end. Collections of delinquent taxes in subsequent years are recognized as property tax revenues in the year collected. Property taxes are levied December 1 on the assessed valuation of property located in the District as of the preceding December 31, the lien date. Assessed values are established annually by the various governmental units within the District and are equalized by the State of Michigan.

#### Cash and Cash Equivalents

The District considers all highly liquid investments with an original maturity of three months or less when purchased to be cash and cash equivalents.

#### Investments

Investments consist of mutual funds and are recorded in the District's records at fair value.

### Notes to Financial Statements

#### Receivables

The District follows the practice of recording receivables for revenues that have been earned but not yet received. Receivables consist primarily of State School Aid payments from the State of Michigan and Federal grant funds earned but not yet collected. No amounts have been identified as potentially uncollectible by management, and therefore, no amount has been recorded as a provision for bad debts.

#### Inventories

Inventories consist of food items. Inventories are stated at cost (first in, first out).

#### Capital Assets

Capital assets, which include property and equipment, are reported in the governmental activities column in the government-wide financial statements. Capital assets are defined by the government as assets with an initial, individual cost of more than \$5,000 and an estimated useful life in excess of two years. Such assets are recorded at historical cost or estimated historical cost if purchased or constructed. Donated capital assets are recorded at estimated fair value at the date of donation.

The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend assets lives are not capitalized.

Major outlays for capital assets and improvements are capitalized as projects are constructed. Capital assets of the primary government are depreciated using the straight line method over the following estimated useful lives:

Assets	Years
Buildings and improvements	20-45
Furniture and equipment	5-20
Buses and vehicles	8

#### Deferred Outflows of Resources

In addition to assets, the statement of financial position will sometimes report a separate section for deferred outflows of resources. This separate financial statement element, deferred outflows of resources, represents a consumption of net position that applies to a future period(s) and will not be recognized as an outflow of resources (expense/expenditure) until then. The District reports deferred outflows for the loss on refunding. This amount represents the difference in the carrying value of refunded debt and its reacquisition price. This amount is deferred and amortized over the shorter of the life of the refunded or refunding debt. The District also reports deferred outflows of resources related to the net pension liability. A portion of these costs represent contributions to the plan subsequent to the plan measurement date. More detailed information on pension-related deferred outflows of resources can be found in Note 8.

### Notes to Financial Statements

#### Salaries Payable and Accrued Employee Benefits

A liability is recorded at June 30 for those amounts owed to teachers and other employees of the District who do not work during the summer when school is not in session but have elected to have their salaries paid over an entire year. This has the effect of properly charging their salaries to expenditures in the fiscal year in which their services are received, even though they are not paid until July and August of the following fiscal year.

The liability for accrued retirement and the employer share of FICA related to the salaries payable has been recorded as has the liability for employee health insurances for the months of July and August. The District pays these insurances for this period as a part of the compensation for services rendered in the preceding school year.

#### Vested Termination Benefits

Most employees of the District are compensated for leaves of absence chargeable to sick days. Each school year, the covered employees are credited with a number of sick days and any unused portion of such allowances can accumulate. Upon retirement, those employees who meet certain age and years of service requirements will be paid for a portion of sick days accumulated to a maximum number of days and at a rate determined by their job category.

The liability for the sick leave has been computed using the vesting method in accordance with GAAP. This liability is shown on the statement of net position.

#### Deferred Inflows of Resources

In addition to liabilities, the statement of financial position will sometimes report a separate section for deferred inflows of resources. This separate financial statement element, deferred inflows of resources, represents an acquisition of net position that applies to one or more future periods and so will not be recognized as an inflow of resources (revenue) until that time. The governmental funds also report unavailable revenues, which arise only under a modified accrual basis of accounting that are reported as deferred inflows of resources. These amounts are deferred and recognized as an inflow of resources in the period that the amounts become available. The District's deferred inflows of resources consist of amount related to pension costs. More detailed information can be found in Note 8.

#### Bonded Construction Costs and Sinking Funds

The 2013 capital projects fund includes activities funded with bonds issued on June 27, 2013. For these capital projects, the District has complied with the applicable provisions of \$1351a of the Michigan Revised School Code.

The building and site sinking fund accounts for capital project activities funded with a sinking fund millage. For this fund, the District has complied with the applicable provisions of \$1212(1) of the Michigan Revised School Code.

### Notes to Financial Statements

### Fund Equity

Governmental funds report nonspendable fund balance for amounts that cannot be spent because they are either (a) not in spendable form or (b) legally or contractually required to be maintained intact. Restricted fund balance is reported when externally imposed constraints are placed on the use of resources by grantors, contributors, or laws or regulations of other governments. Committed fund balance is reported for amounts that can only be used for specific purposes pursuant to constraints imposed by formal action of the government's highest level of decision-making authority, the Board of Education. A formal resolution of the Board of Education is required to establish, modify, or rescind a fund balance commitment. The District reports assigned fund balance for amounts that are constrained by the government's intent to be used for specific purposes, but are neither restricted nor committed. The authority to assign fund balance has not been delegated by the Board of Education. Unassigned fund balance is the residual classification for the general fund.

The Board of Education has adopted a minimum fund balance policy in which the total fund balance of the general fund will be equal to at least 15 percent of the general fund expenditures and transfers out.

When the District incurs an expenditure for purposes for which various fund balance classifications can be used, it is the District's policy to use restricted fund balance first, then committed fund balance, assigned fund balance, and finally unassigned fund balance.

#### Interfund Transactions

During the course of normal operations, the District has numerous transactions between funds, including expenditures and transfers of resources to provide services, construct assets, and service debt. The accompanying financial statements generally reflect such transactions as transfers. Operating subsidies are also recorded as transfers. The amounts recorded as subsidies or advances are determined by the District.

#### Pensions

For purposes of measuring the net pension liability, deferred outflows of resources and deferred inflows of resources related to pensions, and pension expense, information about the fiduciary net position of the Plan and additions to/deductions from the plan fiduciary net position have been determined on the same basis as they are reported by the plan. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

#### Use of Estimates

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results could differ from those estimates.

### Notes to Financial Statements

#### 2. STATE OF MICHIGAN SCHOOL AID

The District reports State of Michigan school aid in the fiscal year in which the District is entitled to the revenue as provided by State of Michigan school aid appropriation acts. State funding represented 22% of the District's general fund revenue during the 2015 fiscal year.

#### 3. ACCOUNTABILITY AND BUDGETARY COMPLIANCE

#### Excess of Expenditures over Appropriations in Budgetary Funds

For the year ended June 30, 2015, the District incurred expenditures in certain budgetary funds which were in excess of the amounts appropriated for general fund instructional staff expenditures. Final appropriations were \$176,701 and total expenditures were \$176,877 resulting in a budget variance of \$176.

#### . DEPOSITS AND INVESTMENTS

The captions on the financial statements relating to cash and investments are as follows:

	Governmental Activities		Fiduciary Fund		Total	
Cash and cash equivalents Investments	\$	1,208,038 1,608,468	\$	176,640 -	\$	1,384,678 1,608,468
Total	\$	2,816,506	\$	176,640	\$	2,993,146

Cash and investments are comprised of the following at year-end:

Checking and savings accounts Investments - mutual funds Cash on hand	\$ 1,384,237 1,608,468 441
Total	\$ 2,993,146

State statutes authorize the District to invest in:

- a. Bond, securities, other obligations and repurchase agreements of the United States, or an agency or instrumentality of the United States.
- b. Certificates of deposit, savings accounts, deposit accounts, depository receipts of a qualified financial institution.

### Notes to Financial Statements

- c. Commercial paper rated at the time of purchase within the two highest classifications established by not less than two standard rating services and that matures not more than 270 days after the date of purchase.
- d. Bankers acceptances of United States banks.
- e. Obligations of the State of Michigan and its political subdivisions that, at the time of purchase are rated as investment grade by at least one standard rating service.
- f. Mutual funds registered under the Investment Company Act of 9140 with the authority to purchase only investment vehicles that are legal for direct investment by a public corporation.
- g. External investment pools as authorized by Public Act 20 as amended through December 31, 1997.

Cash and cash equivalents are comprised of deposits in one (1) financial institution located in Michigan. State policy limits the District's investing options to financial institutions located in Michigan. All accounts are in the name of the District and a specific fund or common account. They are recorded in District records at fair value.

#### Investment and Deposit Risk

Interest Rate Risk. State law limits the allowable investments and the maturities of some of the allowable investments as identified above. The District's investment policy does not have specific limits in excess of State law on investment maturities as a means of managing its exposure to fair value losses arising from increasing interest rates. None of the District's deposits or investments had fixed maturities at year-end.

*Credit Risk.* State law limits investments to specific government securities, certificates of deposits and bank accounts with qualified financial institutions, commercial paper with specific maximum maturities and ratings when purchased, bankers acceptances of District's specific financial institutions, qualified mutual funds, and qualified external investment pools as identified above. The investment policy does not have specific limits in excess of state law on investment credit risk. The District's investments were rated AAAm by Standard & Poors.

*Custodial Credit Risk - Deposits.* Custodial credit risk is the risk that in the event of a bank failure, the District's deposits may not be returned. The District minimizes this risk by pre-qualifying the financial institutions, broker/dealers, intermediaries, and advisors to be in compliance with the requirements set forth in the District's investment policy. As of year-end, \$1,311,103 of the District's bank balance of \$1,561,103 was exposed to custodial credit risk because it was uninsured and uncollateralized.

*Custodial Credit Risk - Investments.* For an investment, custodial credit risk is the risk that, in the event of the failure of the counterparty, the District will not be able to recover the value of its investments or collateral securities that are in the possession of an outside party. The District minimized this risk by prequalifying the financial institutions, brokers/dealers, intermediaries and advisors to be in compliance with the requirement set forth in the District's investment policy. Of the above investments, the District's custodial credit risk exposure cannot be determined because the mutual funds do not consist of specifically identifiable securities.
#### Notes to Financial Statements

*Concentration of Credit Risk.* State law limits allowable investments but does not limit concentration of credit risk as identified above. The District's investment policy does not have specific limits in excess of state law on concentration of credit risk. All investments held at year-end are reported above.

#### 5. CAPITAL ASSETS

A summary of changes in capital assets activity for the year ended June 30, 2015 was as follows:

	Beginning Balance	Additions	Disposals	Transfers	Ending Balance
Governmental activities					
Capital assets, not being dep	preciated:				
Land	\$ 555,563	Ş -	\$ -	Ş -	\$ 555,563
Construction in progress	7,366	230,191	-	(237,557)	
	562,929	230,191	-	(237,557)	555,563
Capital assets, being deprec	iated:				
Buildings and					
improvements	25,595,006	23,519	-	-	25,618,525
Buses and vehicles	697,333	-	-	-	697,333
Furniture and equipment	2,772,038	22,017	-	237,557	3,031,612
	29,064,377	45,536	-	237,557	29,347,470
Less accumulated depreciati	ion for:				
Buildings and					
improvements	(6,522,385)	(563,010)	-	-	(7,085,395)
Buses and vehicles	(457,878)	(44,036)	-	-	(501,914)
Furniture and equipment	(1,263,962)	(114,746)	-	-	(1,378,708)
	(8,244,225)	(721,792)	-	-	(8,966,017)
Total capital assets					
being depreciated, net	20,820,152	(676,256)	-	237,557	20,381,453
Governmental activities					
capital assets, net	\$ 21,383,081	\$ (446,065)	\$ -	\$ -	\$ 20,937,016

Depreciation expense is reported as unallocated in the statement of activities.

The District has an outstanding construction commitment for a paving and flooring project at the High School in the amount of approximately \$215,000. This project was not started prior to year-end.

#### Notes to Financial Statements

#### 6. TRANSFERS AND INTERFUND BALANCES

At June 30, 2015, interfund receivables and payables consisted of the following:

	 Due from Other Funds		ue to er Funds
General fund Bond debt service Nonmajor governmental funds	\$ 195 4,524 2,280	\$	2,280 195 4,524
	\$ 6,999	\$	6,999

The District reports interfund balances between some of its funds. The sum of all balances presented in the tables above agrees with the sum of interfund balances presented in the balance sheet for the governmental funds. These interfund balances resulted primarily from the time lag between the dates that (1) interfund goods and services are provided or reimbursable expenditures occur, (2) transactions are recorded in the accounting system, and (3) payments between funds are made.

For the year ended June 30, 2015, interfund transfers consisted of the following:

	Trar	Transfers Out		
	No	onmajor		
	Gove	ernmental		
Transfers in	1	Funds		
General fund	\$	38,397		

Transfers relate to indirect charges to the general fund from the food service and community recreation special revenue funds.

#### 7. LONG-TERM DEBT

The following is a summary of long-term debt transactions of the District for the year ended June 30, 2015:

	Beginning Balance	Additions	Deductions	Ending Balance	Due Within One Year
General obligation bonds Installment purchase	\$ 18,965,000	\$ 6,410,000	\$ (7,645,000)	\$ 17,730,000	\$ 1,075,000
agreement	90,000	-	(18,000)	72,000	18,000
Total installment debt	19,055,000	6,410,000	(7,663,000)	17,802,000	1,093,000
Unamortized discounts /					
premiums on bonds	117,814	-	(66,010)	51,804	3,985
Compensated absences	154,123	34,506	(39,224)	149,405	14,941
Total long-term debt	\$ 19,326,937	\$ 6,444,506	\$ (7,768,234)	\$ 18,003,209	\$ 1,111,926

### Notes to Financial Statements

The District's installment debt consists of the following items:

		Ending Balance	_	ue Within One Year
\$11,905,000 2008 building site general obligation unlimited tax bonds for the purpose of defraying all or part of the cost of constructing remodeling and equipping, or reequipping, school facilities, due in annual installments of \$200,000 to \$1,625,000 plus interest ranging from 3.500 to 4.500%, payable semi-annually through May 1, 2028.	\$	10,605,000	\$	300,000
\$1,185,000 2013 school improvement and bus general obligation unlimit tax bonds for the purpose of acquiring, installing and equipping educa technology for school facilities, and purchasing equipment, furnishing and school buses, due in annual installments of \$235,000 to \$240,000 plus interest ranging from 0.750 to 1.300%, payable semi-annually through May 1, 2018.	tion	al 715,000		235,000
\$6,410,000 2015 refunding bonds for the purpose of refunding the 2005 general obligation unlimited tax bonds, due in annual installments of \$540,000 to \$820,000 plus interest at 1.840%, payable semi-annually through May 1, 2024.		6,410,000		540,000
\$128,000 installment purchase agreement for new boiler in Saugatuck High School, due in annual installments of \$18,000 to \$20,000 plus interest at 2.490%, payable annually through May 1, 2019.		72,000		18,000
Total installment debt	\$	17,802,000	\$	1,093,000

Following is a summary of future principal and interest payments on installment debt:

Year Ended June 30,	Principal		Principal Interest		Total		
2016 2017 2018 2019 2020 2021-2025	\$	1,093,000 1,203,000 1,228,000 1,258,000 1,275,000 6,940,000	\$	260,544 229,889 197,016 164,870 131,954 551,730	\$	1,353,544 1,432,889 1,425,016 1,422,870 1,406,954 7,491,730	
2026-2028	\$	4,805,000	\$	<u>175,344</u> 1,711,347	\$	4,980,344	

Compensated absences are generally liquidated by the general fund.

#### Notes to Financial Statements

Advance Refunding. During fiscal year 2015, the District issued \$6,410,000 of 2015 refunding bonds to provide resources to purchase U.S. government securities that were placed in an escrow fund for the purpose of generating resources for all future debt service payments on \$6,565,000 of refunded 2005 general obligation limited tax bonds. As a result, the bonds are considered defeased and the liability has been removed from the statement of net position. The refunding resulted in a savings of \$723,087 and an economic gain of \$669,341. The bonds were called prior to year-end. Accordingly, no defeased bonds are outstanding at June 30, 2015.

#### RETIREMENT PLAN

8

#### General Information about the Pension Plan

*Plan Description.* The District contributes to the Michigan Public School Employees Retirement System ("MPSERS"), a cost-sharing multiple-employer pension plan administered by the State of Michigan Department of Management and Budget, Office of Retirement Services with oversight from a 12-member board. Benefit provisions are established and may be amended by state statute. The Office of Retirement Services issues a publicly available financial report that includes financial statements and required supplementary information for MPSERS. That report can be obtained by writing to Michigan Public School Employees Retirement System, 7150 Harris Drive, P.O. Box 30171, Lansing, Michigan, 48909 or by calling (517) 322-5103.

Participants are enrolled in one of multiple plans based on date of hire and certain voluntary elections. A summary of the pension plans offered by MPSERS is as follows:

Plan Name	Plan Type	Plan Status
Member Investment Plan (MIP) Basic Pension Plus	Defined Benefit Defined Benefit Hybrid	Closed Closed Open
Defined Contribution	Defined Contribution	Open

The *Member Investment Plan* (MIP) includes additional subgroups based on hire date. The *MIP Fixed* plan includes members hired prior to January 1, 1990. The *MIP Graded* plan includes members first hired from January 1, 1990 through June 30, 2008. The *MIP Plus* plan includes members first hired from July 1, 2008 through June 30, 2010. Members who initially enrolled in the MIP plan and made a voluntary election to contribute a higher rate are participants in the *MIP 7%* plan.

Members hired between July 1, 2010 and September 3, 2012 were enrolled in the *Pension Plus* plan. Members hired on or after September 4, 2012 are automatically enrolled in this plan unless an election is made to participate in the defined contribution plan. The plan includes a pension component as well as a savings component. Member contributions to the savings component are matched at a rate of 50% by the employer (up to a maximum of 1%) and invested in a 401(k) plan.

Effective February 1, 2013, members that initially enrolled in MIP were provided the option to convert to a defined contribution plan (*Basic 4%*). In these instances, any service credit accumulated under the defined benefit plan before February 1, 2013 is retained. For service performed after this date, the converted plan member receives 4% employer contributions to a personal 401(k) account.

#### Notes to Financial Statements

A member first enrolling in MPSERS on or after September 4, 2012 may elect to enroll in the *defined contribution* plan. Employer and employee contribution rates and vesting requirements are consistent with the defined contribution component of the Pension Plus plan as described above.

*Benefits Provided.* MPSERS provides retirement, death, disability and postemployment benefits to eligible participants. Retirement benefits are calculated as a percentage of the employee's final average compensation times the employee's years of service. All participants qualify for a benefit multiplier of 1.5% for the first 30 years of service. Certain benefit groups receive a reduced rate of 1.25% for service above 30 years. Disability benefits are calculated the same as regular service retirement. Participants are eligible to receive full retirement benefits upon reaching the age and years of service requirements below. Most plans offer additional options for early retirement if certain stipulations have been met. Voluntary contributions vest immediately.

Plan	Eligibility Based on Years of Service	Vesting
Member Investment Plan (MIP)	Age 46 with 30 years or age 60 with 10 years	10 years
Basic Pension Plus	Age 55 with 30 years or age 60 with 10 years Age 60 with 10 years	10 years 4 years
Defined Contribution	Age 46 with 30 years or age 60 with 10 years	4 years

*Contributions.* Employer contributions to the plans are based on a percentage of covered payroll that has been actuarially determined as an amount that, when combined with employee contributions, is expected to finance the cost of benefits earned by employees during the year, with an additional amount to finance any unfunded accrued liability. Member contributions are determined based on date of hire and the plan selected. In addition, the District is invoiced monthly an amount that approximates 7.63% of covered payroll for "MPSERS UAAL Stabilization." This additional contribution is offset by monthly State aid payments equal to the amounts actually billed by the Office of Retirement Services. For the plan year ended September 30, 2015, an additional 1.13% MPSERS liability prepayment was invoiced as a one-time cost. Employer contribution requirements for pension, inclusive of the MPSERS UAAL Stabilization and one-time prepayment rates, range from 27.52% to 31.83% of covered payroll. Plan member contributions range from 0.0% to 7.0% of covered payroll.

The District's contribution to MPSERS under all pension plans for the year ended June 30, 2015, inclusive of the MPSERS UAAL Stabilization and one-time prepayment, was \$1,396,247.

## Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions

At June 30, 2015, the District reported a liability of \$11,459,101 for its proportionate share of the net pension liability. The net pension liability was measured as of September 30, 2014, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation rolled forward from September 30, 2013. The District's proportion of the net pension liability was based on a projection of the District's long-term share of contributions to the pension plan relative to the projected contributions of all participating employers, actuarially determined. At September 30, 2014, the District's proportion (as calculated by MPSERS) was 0.05202415%.

#### Notes to Financial Statements

For the year ended June 30, 2015, the District recognized pension expense of \$928,266. At June 30, 2015, the District reported pension-related deferred outflows of resources and deferred inflows of resources from the following sources:

	Ou	Deferred Outflows of Resources		Deferred Inflows of Resources		et Deferred Outflows nflows) of Resources
Changes in assumptions	\$	422,816	\$	-	\$	422,816
Changes in proportion and differences between employer contribution and proportionate share		179		-		179
Net difference between projected and actual earnings on pension plan investments		-		1,266,808		(1,266,808)
		422,995		1,266,808		(843,813)
District contributions subsequent to the						
measurement date		1,314,501		-		1,314,501
Total	\$	1,737,496	\$	1,266,808	\$	470,688

The amount of deferred outflows of resources related to District contributions subsequent to the measurement date will be recognized as a reduction of the net pension liability in the year ended June 30, 2016. Other amounts reported as pension-related deferred outflows of resources and deferred inflows of resources will be recognized in pension expense as follows:

Year Ended June 30,	Amount				
2016 2017 2018 2019	\$	(206,710) (206,710) (206,710) (223,683)			
	\$	(843,813)			

Actuarial Assumptions. The total pension liability in the September 30, 2013 actuarial valuation was determined using the following actuarial assumptions, applied to all periods included in the measurement:

Wage inflation	3.5%
Salary increases	3.5% to 12.3%, including wage inflation at 3.5%
Investment rate of return	8.0% (7.0% for the Pension Plus plan)
Cost of living adjustments	3.0% annual, non-compounded for MIP members
Healthcare cost trend rate	8.5% year 1 graded to 3.5% year 12

The mortality table used in this valuation was the RP-2000 Male and Female Combined Healthy Life Mortality Tables, adjusted for mortality improvements to 2025 using projection scale BB. For retirees, 100% of the table rates were used. For active members, 80% of the table rates were used for males and 70% of the table rates were used for females.

#### **Notes to Financial Statements**

Assumption changes as a result of an experience study for the periods 2007 through 2012 have been adopted by the System for use in the annual pension valuations beginning with the September 30, 2014 valuation.

The long-term expected rate of return on pension plan investments was determined using a building-block method in which best-estimates of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. The target allocation and best estimates of arithmetic real rates of return for each major asset class are summarized in the following table:

Asset Class	Target Allocation	Long-term Expected Real Rate of Return	Expected Money- Weighted Rate of Return
Domestic equity pools	28.00%	4.80%	1.34%
Alternative investment pools	18.00%	8.50%	1.53%
International equity	16.00%	6.10%	0.98%
Fixed income pools	10.50%	1.50%	0.16%
Real estate and infrastructure pools	10.00%	5.30%	0.53%
Absolute return pools	15.50%	6.30%	0.98%
Short-term investment pools	2.00%	-0.20%	-0.01%
	100.00%		5.50%
Inflation			2.50%
Investment rate of return			8.00%

*Discount Rate.* The discount rate used to measure the total pension liability was 8.0%. The projection of cash flows used to determine the discount rate assumed that plan member contributions will be made at the current contribution rate and that District contributions will be made at contractually required rates, actuarially determined. Based on those assumptions, the pension plan's fiduciary net position was projected to be available to make all projected future benefit payments of current active and inactive employees. Therefore, the long-term expected rate of return on pension plan investments was applied to all periods of projected benefit payments to determine the total pension liability.

Sensitivity of the Net Pension Liability to Changes in the Discount Rate. The following presents the net pension liability of the District, calculated using the discount rate of 8.0%, as well as what the District's net pension liability would be if it were calculated using a discount rate that is 1% lower (7.0%) or 1% higher (9.0%) than the current rate:

	1'	% Decrease (7.0%)	Di	Current scount Rate (8.0%)	19	% Increase (9.0%)
District's proportionate share of the net pension liability	\$	15,107,827	\$	11,459,101	\$	8,384,996

#### Notes to Financial Statements

*Pension Plan Fiduciary Net Position.* Detailed information about the pension plan's fiduciary net position is available in the separately issued MPSERS financial statements available on the State of Michigan Office of Retirement Services website at www.michigan.gov/orsschools.

*Payable to the Pension Plan.* At June 30, 2015, the District reported a payable of \$179,437 for the outstanding amount of contributions to the Plan required for the year ended June 30, 2015.

#### Other Postemployment Benefits

Retirees enrolled in MPSERS before September 4, 2012 have the option of participating in the *Premium Subsidy* plan, a defined benefit postemployment healthcare plan, which is funded by employers on a cash disbursement basis. The State of Michigan has contracted to provide the comprehensive group medical, hearing, dental and vision coverage for retirees and beneficiaries. All health care benefits are on a self-funded basis. A significant portion of the premium is paid by MPSERS with the balance deducted from the monthly pension. Employer contributions range from 2.20% to 2.71% of covered payroll. Plan participants contribute 3% of covered payroll to the Retiree Healthcare Fund. At retirement, these individuals receive a subsidy for healthcare premiums that cover up to 80% of cost.

Plan members enrolled on or after September 4, 2012 participate in the *Personal Healthcare Fund*. This defined contribution other postemployment benefits plan includes a required 2% employee contribution into a personal tax-deferred account, which is matched by an additional 2% employer contribution. Employees are fully vested in these contributions which can be used, along with earnings thereon, to pay for postemployment healthcare expenses. Plan members working prior to September 4, 2012 were given the option to convert from the Premium Subsidy plan to the Personal Healthcare Fund option. Effective February 1, 2013, these members are no longer required to make the 3% employee contribution. Amounts paid into the Retiree Healthcare Fund between September 4, 2012 and February 1, 2013 were credited to each individual's Personal Healthcare Fund account. Any contributions made prior to September 4, 2012 are pending a Supreme Court resolution.

The District's contributions to MPSERS for other postemployment benefits amounted to \$171,149 for the year ended June 30, 2015.

#### Notes to Financial Statements

#### 9. FUND BALANCES - GOVERNMENTAL FUNDS

In accordance with GASB Statement No. 54, *Fund Balance Reporting and Governmental Fund Type Definitions,* the District classified fund balances based primarily on the extent to which it is bound to observe constraints imposed upon the use of the resources reported in governmental funds. Detailed information on fund balances of governmental funds is as follows:

	General Fund		Bond Debt Service		Nonmajor Governmental Funds		Total	
Nonspendable								
Inventories	\$	-	\$	-	\$	3,207	\$	3,207
Restricted								
Debt service		-		390,945		-		390,945
Food service operations		-		-		82,526		82,526
Community recreation								
programs		-		-		158,574		158,574
Capital improvements		-		-		496,566		496,566
Total restricted		-		390,945		737,666		1,128,611
Unassigned		1,307,630				-		1,307,630
Total fund balances - governmental funds	\$	1,307,630	\$	390,945	\$	740,873	\$	2,439,448

#### **10. NET INVESTMENT IN CAPITAL ASSETS**

The composition of the District's net investment in capital assets as of June 30, 2015, was as follows:

	Governmental Activities
Capital assets:	
Capital assets not being depreciated	\$ 555,563
Capital assets being depreciated, net	20,381,453
	20,937,016
Related debt:	
Total bonds and installment purchase agreements	17,802,000
Unexpended bond proceeds	(240,703)
Unamortized bond premiums/discounts, net	51,804
Deferred loss on bond refunding	(415,532)
	17,197,569
Net investment in capital assets	\$ 3,739,447

#### Notes to Financial Statements

#### **11. CONTINGENCIES**

#### Federal Grant Programs

The District participates in federally assisted grant programs, which are subject to program compliance audits by the grantor or its representatives. Such audits of these programs may be performed at some future date. The amount, if any, of expenditures which may be disallowed by the granting agencies cannot be determined at this time, although the District expects such amounts, if any, not to be material.

#### Risk Management

The District is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters. During the year ended June 30, 2015, the District carried commercial insurance and participated in a public entity risk pool. The District has had no settled claims resulting from these risks that exceeded its commercial coverage in any of the past three fiscal years.

#### 12. RESTATEMENT

The District adopted the provisions of GASB Statement No. 68, *Accounting and Financial Reporting for Pensions,* in the current year. As a result of this change, beginning net position of governmental activities was decreased by \$11,237,661.



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## **REQUIRED SUPPLEMENTARY INFORMATION**

#### **Required Supplementary Information**

MPSERS Cost-Sharing Multiple-Employer Plan

#### Schedule of the District's Proportionate Share of the Net Pension Liability

	Year Ended June 30, 2015
District's proportion of the net pension liability	0.05202415%
District's proportionate share of the net pension liability	\$ 11,459,101
District's covered-employee payroll	4,465,700
District's proportionate share of the net pension liability as a percentage of its covered-employee payroll	256.60%
Plan fiduciary net position as a percentage of the total pension liability	66.20%

The amounts presented for each fiscal year were determined as of September 30 of the preceding year.

Note: GASB 68 was implemented in fiscal year 2015. This schedule is being built prospectively. Ultimately, 10 years of data will be presented.

#### **Required Supplementary Information**

MPSERS Cost-Sharing Multiple-Employer Plan

#### Schedule of District Contributions

	-	ear Ended ne 30, 2015
Contractually required contribution	\$	1,396,247
Contributions in relation to the contractually required contribution		(1,396,247)
Contribution deficiency (excess)	\$	
District's covered-employee payroll		4,680,682
Contributions as a percentage of covered employee payroll		29.83%

Note: GASB 68 was implemented in fiscal year 2015. This schedule is being built prospectively. Ultimately, 10 years of data will be presented.

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## COMBINING AND INDIVIDUAL FUND FINANCIAL STATEMENTS AND SCHEDULES

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**GENERAL FUND** 

## Detailed Schedule of Revenues, Expenditures and Changes in Fund Balance

Budget and Actual - General Fund For the Year Ended June 30, 2015

	Original Budget		Final Budget		Actual		Actual Over (Under) Final Budget	
Revenues								
Local sources:								
Property taxes	\$	5,516,010	\$	5,487,846	\$	5,487,712	\$	(134)
Act 18		598,000		639,930		646,359		6,429
Tuition		36,800		68,450		71,826		3,376
Rentals		1,000		4,000		4,272		272
Earnings on investments		3,000		2,000		2,215		215
Other local sources		42,248		98,049		102,967		4,918
Total local sources		6,197,058		6,300,275		6,315,351		15,076
State sources:								
State School Aid		1,908,506		1,886,523		1,888,750		2,227
Federal sources:								
Title I		77,531		78,827		78,827		-
Title II-A		17,718		23,388		23,388		-
Special education (IDEA)		147,390		147,390		147,390		-
Other federal sources		900		1,062		826		(236)
Total federal sources		243,539		250,667		250,431		(236)
Total revenues		8,349,103		8,437,465		8,454,532		17,067
Expenditures								
Instruction:								
Basic programs:								
Elementary		2,122,770		2,094,867		2,088,586		(6,281)
Middle school		773,676		838,187		832,511		(5,676)
High school		1,826,795		1,975,827		1,973,282		(2,545)
Pre-kindergarten		49,208		56,395		55,470		(925)
Summer school		9,506		8,048		7,988		(60)
Total basic programs		4,781,955		4,973,324		4,957,837		(15,487)

continued...

## Detailed Schedule of Revenues, Expenditures and Changes in Fund Balance

Budget and Actual - General Fund

For the Year Ended June 30, 2015

Expenditures (continued)	Original Budget	Final Budget	Actual	Actual Over (Under) Final Budget
Instruction (concluded):				
Added needs:				
Special education	\$ 547,371	\$ 533,005	\$ 521,650	\$ (11,355)
Compensatory education	77,531	78,827	78,827	-
Total added needs	624,902	611,832	600,477	(11,355)
Total instruction	5,406,857	5,585,156	5,558,314	(26,842)
Supporting services:				
Pupil services:				
Guidance services	147,543	154,172	152,439	(1,733)
Health services	25,100	18,100	16,246	(1,854)
Psychology services	30,800	77,975	77,100	(875)
Speech services	119,896	125,879	124,762	(1,117)
Social work services	85,880	83,785	81,805	(1,980)
Other pupil services	59,820	74,422	74,177	(245)
Total pupil services	469,039	534,333	526,529	(7,804)
Instructional staff:				
Improvement of instruction	66,587	114,070	115,268	1,198
Media center	32,490	33,571	34,165	594
Student assessment	7,300	5,460	5,349	(111)
Other staff services	23,600	23,600	22,095	(1,505)
Total instructional staff	129,977	176,701	176,877	176
General administration:				
Board of Education	26,900	35,854	34,155	(1,699)
Executive administration	246,090	246,750	243,126	(3,624)
Total general administration	272,990	282,604	277,281	(5,323)
School administration:				
Office of the Principal	581,219	608,411	604,078	(4,333)
Business services:				
Fiscal services	207,545	211,377	205,714	(5,663)
Other business services	67,159	73,569	71,298	(2,271)
Total business services	274,704	284,946	277,012	(7,934)

continued...

## Detailed Schedule of Revenues, Expenditures and Changes in Fund Balance

Budget and Actual - General Fund

For the Year Ended June 30, 2015

	Original Budget	Final Budget	Actual	Actual Over (Under) Final Budget
Expenditures (concluded) Supporting services (concluded):				
Operation and maintenance	\$ 657,200	\$ 690,213	\$ 680,481	\$ (9,732)
Pupil transportation	285,935	294,190	279,015	(15,175)
Other support services:				
Communications	18,365	28,969	26,464	(2,505)
Staff services	11,000	7,000	6,450	(550)
Technology	160,745	155,387	139,822	(15,565)
Pupil accounting	1,500	1,267	1,267	-
Total other support services	191,610	192,623	174,003	(18,620)
Total supporting services	2,862,674	3,064,021	2,995,276	(68,745)
Athletics	266,170	264,517	261,240	(3,277)
Debt service:				
Principal	22,900	18,000	18,000	-
Interest and fiscal charges	, -	2,268	2,268	-
Total debt service	22,900	20,268	20,268	-
Capital outlay		24,093	24,092	(1)
Total expenditures	8,558,601	8,958,055	8,859,190	(98,865)
Revenues over (under) expenditures	(209,498)	(520,590)	(404,658)	115,932
Other financing sources Transfers in	30,000	49,540	38,397	(11,143)
Net changes in fund balance	(179,498)	(471,050)	(366,261)	104,789
Fund balance, beginning of year	1,673,891	1,673,891	1,673,891	
Fund balance, end of year	\$ 1,494,393	\$ 1,202,841	\$ 1,307,630	\$ 104,789

concluded

NONMAJOR GOVERNMENTAL FUNDS

Combining Balance Sheet Nonmajor Governmental Funds June 30, 2015

	Special Revenue				Capital Projects	
	Food Service		Community Recreation			ilding and te Sinking Fund
Assets Cash and cash equivalents Accounts receivable Due from other funds Inventories	\$	89,031 91 2,280 3,207	\$	163,098 - - -	\$	255,863 - - -
Total assets	\$	94,609	\$	163,098	\$	255,863
Liabilities Accounts payable Due to other funds Unearned revenue	\$	6,679 - 2,197	\$	- 4,524 -	\$	-
Total liabilities		8,876		4,524		-
Fund balances Nonspendable Restricted		3,207 82,526		- 158,574		- 255,863
Total fund balances		85,733		158,574		255,863
Total liabilities and fund balances	\$	94,609	\$	163,098	\$	255,863

Capit	al Projects	
(	13 Bond Capital rojects	Total
\$	240,703 - - -	\$ 748,695 91 2,280 3,207
\$	240,703	\$ 754,273
\$	- - -	\$ 6,679 4,524 2,197
		 13,400
	240,703	3,207 737,666
	240,703	 740,873
\$	240,703	\$ 754,273

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## Combining Statement of Revenues, Expenditures and Changes in Fund Balances Nonmajor Governmental Funds

For the Year Ended June 30, 2015

		Special Revenue				Capital Projects		
	S	Food Service		Community Recreation		ilding and e Sinking Fund		
Revenues								
Local sources:								
Property taxes	\$	-	\$	135,690	\$	270,906		
Food sales		107,739		-		-		
Charges		-		34,400		-		
Earnings on investments		272		734		170		
Other revenue		1,308		394		-		
Total local sources		109,319		171,218		271,076		
State sources		13,578		-		-		
Federal sources		142,798		-		-		
Total revenues		265,695		171,218		271,076		
Expenditures Current:								
Food service		264,511		-		-		
Community and recreation		-		157,819		-		
Capital outlay		-		-		206,728		
Total expenditures		264,511		157,819		206,728		
Revenues over (under) expenditures		1,184		13,399		64,348		
Other financing uses								
Transfers out		(18,467)		(19,930)		-		
Net change in fund balances		(17,283)		(6,531)		64,348		
Fund balances, beginning of year		103,016		165,105		191,515		
Fund balances, end of year	\$	85,733	\$	158,574	\$	255,863		

Capital P	rojects		
2013 E Capi Proje	tal		Total
\$	-	\$	406,596 107,739
	- 279		34,400 1,455
	-		1,702
	279		551,892
	-		13,578
	-		142,798
	279		708,268

-	264,511
-	157,819
 251,929	458,657
 251,929	 880,987
(251,650)	(172,719)
	(38,397)
(251,650)	(211,116)
492,353	 951,989
\$ 240,703	\$ 740,873

## Schedule of Revenues, Expenditures and Changes in Fund Balance Budget and Actual - Food Service Fund

For the Year Ended June 30, 2015

	Original Budget		Final Budget		Actual		(Un	ual Over der) Final Budget
Revenues		-		-				
Local sources:								
Food sales	\$	130,500	\$	112,600	\$	107,739	\$	(4,861)
Earnings on investments	500			275		272		(3)
Other		-		1,300		1,308		8
Total local sources		131,000		114,175		109,319		(4,856)
State sources - State School Aid		17,000		13,578		13,578	<u> </u>	
Federal sources:								
Federal aid received through the State		120,000		122 000		127 097		E 007
USDA donated commodities		130,000 19,000		122,000 19,000		127,087 15,711		5,087
Total federal sources		149,000		141,000		142,798		(3,289) 1,798
Total revenues		297,000		268,753		265,695		(3,058)
Expenditures								
Current - food service		282,056		268,817		264,511		(4,306)
Revenues over (under) expenditures		14,944		(64)		1,184		1,248
Other financing uses		(15,000)		(23,028)		(18,467)		4,561
Transfers out		(15,000)		(23,028)		(10,407)		4,001
Net changes in fund balance		(56)		(23,092)		(17,283)		5,809
Fund balance, beginning of year		103,016		103,016		103,016		
Fund balance, end of year	\$	102,960	\$	79,924	\$	85,733	\$	5,809

## Schedule of Revenues, Expenditures and Changes in Fund Balance Budget and Actual - Community Recreation Fund

For the Year Ended June 30, 2015

	Original Budget		Final Budget			Actual	Actual Over (Under) Final Budget		
Revenues									
Local sources:				•					
Property taxes	\$	\$ 132,750 \$		140,224	\$ 135,690		\$	(4,534)	
Charges		35,788	32,840		34,400			1,560	
Earnings on investments		800	626		734			108	
Other		150		394		394		-	
Total revenues		169,488		174,084		171,218		(2,866)	
Expenditures Current - community and									
recreation	_	154,938	_	179,148		157,819		(21,329)	
Revenues over (under) expenditures		14,550		(5,064)		13,399		18,463	
Other financing uses									
Transfers out		(15,000)		(26,512)		(19,930)	6,582		
Net changes in fund balance		(450)		(31,576)	(6,531)			25,045	
Fund balance, beginning of year	165,105			165,105		165,105		-	
Fund balance, end of year		164,655	\$	133,529	\$	158,574	\$	25,045	

# Schedule of Changes in Fiduciary Assets and Liabilities Student Activities Fund by Club/Organization

For the Year Ended June 30, 2015

	July 1, 2014		Additions		Deductions		June 30, 2015	
Assets	÷	474 447	ć	272 405	ć	(2(1072))	ć	474 440
Cash and cash equivalents	\$	171,117	\$	372,495	\$ 	(366,972)	Ş	176,640
Liabilities								
Douglas Elementary School:								
3rd grade	\$	100	\$	1,797	\$	(1,892)	\$	5
4th grade		-		869		(869)		-
5th grade		520		9,326		(9,094)		752
Art		2,730		-		(1,317)		1,413
Cow Hill Yacht Club		-		500		(486)		14
Dancing for the Arts - student needs		1,000		-		-		1,000
Dancing for the Arts - scholarships		1,100		-		-		1,100
Garden project		-		550		(143)		407
General fund		1,583		14,629		(15,780)		432
Library		2,828		22		(100)		2,750
Lift		1,675		992		(463)		2,204
Memorial scholarship fund		-		1,713		(1,713)		-
Music		8,819		546		(4,938)		4,427
Preschool		375		-		(352)		23
Preschool scholarship		2,778		-		(600)		2,178
School store		73		2,494		(2,555)		12
STA scholarships		2,741		215		(716)		2,240
Summer school		285		150		(285)		150
Sunshine fund		31		552		(583)		-
Symphony		2,073		814		(1,623)		1,264
Todd Warren II Memorial		1,713		-		(1,713)		-
Writing fund		630		-		(600)		30
Middle School and High School:								
6th grade camp		2,924		4,434		(6,339)		1,019
8th grade trip		5,906		15,174		(17,791)		3,289
American cancer society								
fundraiser		318		-		-		318
AP testing		5,031		4,222		(7,633)		1,620
Art a loan		7,327		5,856		(5,667)		7,516
Art department		596		456		(789)		263
Art field trips		6,702		11,891		(9,677)		8,916
Athletic boosters		8,783		33,770		(40,061)		2,492
Athletic fund		1,605		2,075		(2,025)		1,655
Athletic pavers		2,314		-		-		2,314
Baseball		2,981		676		(300)		3,357

continued...

# Schedule of Changes in Fiduciary Assets and Liabilities Student Activities Fund by Club/Organization

For the Year Ended June 30, 2015

	July 1,				June 30,	
		2014	Additions	Deductions	2015	
Liabilities (continued)						
Middle School and High School (concluded	):					
Boys basketball	\$	903	\$ 7,620	\$ (8,313)	\$ 210	
Chromebook deposits		6,660	7,910	(6,218)	8,352	
Class of 2014		1,929	-	-	1,929	
Class of 2015		2,203	300	(948)	1,555	
Class of 2016		1,010	2,404	(2,478)	936	
Class of 2017		1,210	1,400	-	2,610	
Class of 2018		-	700	-	700	
Cross country		913	4,356	(3,720)	1,549	
Drama club		2,173	5,078	(7,004)	247	
Field maintenance - baseball		323	823	-	1,146	
Fitness center		-	16,994	(1,189)	15,805	
Football		1,251	12,278	(9,830)	3,699	
Girls basketball		689	5,067	(4,926)	830	
Golf		574	1,112	(1,143)	543	
Great expectations		535	554	(554)	535	
Gym rental		1,896	-	(125)	1,771	
Interact		3,393	16,525	(15,244)	4,674	
Interest account		273	132	-	405	
Logowear		1,705	6,341	(6,262)	1,784	
Materials deposit		15,906	1,294	(1,430)	15,770	
Memorials		1,014	-	-	1,014	
Middle school art		1,333	160	-	1,493	
Middle school store		542	1,089	(716)	915	
Miscellaneous		3,398	2,352	(4,293)	1,457	
Music boosters		11,223	47,664	(46,547)	12,340	
Middle school student council		1,166	112	(472)	806	
National Honor Society		-	856	(80)	776	
Need to know		94	3,000	(2,146)	948	
Outdoor learning center		871	2,186	(487)	2,570	
Parking lot		-	37,135	(37,148)	(13)	
Salmon account		101	-	-	101	
Saugatuck Educators Association		150	-	-	150	
Senior parents Class of 2015		2,895	4,616	(7,434)	77	
Senior parents Class of 2016		2,210	1,582	(112)	3,680	
Senior parents Class of 2017		1,360	1,050	-	2,410	
Senior parents Class of 2018		-	1,225	-	1,225	
Shop		820	3,644	(4,304)	160	
Soccer		464	3,125	(2,797)	792	
			, -			

continued...

# Schedule of Changes in Fiduciary Assets and Liabilities Student Activities Fund by Club/Organization

For the Year Ended June 30, 2015

	July 1, 2014		Additions		Deductions		J	une 30, 2015
Liabilities (concluded)								
Middle School and High School (concluded	):							
Social worker at risk	\$	-	\$	4,600	\$	-	\$	4,600
Softball		2,187		3,824		(4,328)		1,683
Spanish club		51		-		(49)		2
State/Regional meets		2,077		907		(2,480)		504
Student teacher account		1,100		200		(799)		501
Student council		1,885		1,845		(789)		2,941
Student council scholarships		785		-		-		785
Track		1,219		2,334		(1,239)		2,314
Vending		3,672		2,554		(3,190)		3,036
Vernon Christopher Memorial		1,426		-		(1,426)		-
Volleyball		(363)		4,620		(3,673)		584
Women who care		697		-		-		697
Yearbook and newspaper		2,121		2,353		(1,835)		2,639
Youth in government		868		12,935		(12,406)		1,397
Parking lot		6,664		21,916		(22,734)		5,846
Total liabilities	\$	171,117	\$	372,495	\$	(366,972)	\$	176,640

concluded

INTERNAL CONTROL AND COMPLIANCE

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#### INDEPENDENT AUDITORS' REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH *GOVERNMENT AUDITING STANDARDS*

October 21, 2015

Board of Education Saugatuck Public Schools Douglas, Michigan

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of the governmental activities, each major fund, and the aggregate remaining fund information of *Saugatuck Public Schools* (the "District"), as of and for the year ended June 30, 2015, and the related notes to the financial statements, which collectively comprise the District's basic financial statements, and have issued our report thereon dated October 21, 2015.

#### Internal Control Over Financial Reporting

In planning and performing our audit of the financial statements, we considered the District's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the District's internal control. Accordingly, we do not express an opinion on the effectiveness of the District's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

#### **Compliance and Other Matters**

As part of obtaining reasonable assurance about whether the District's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

#### Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the District's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

Rehmann Lobarn LLC